Message Text

PAGE 01 NATO 05680 151449Z

43

ACTION EUR-08

INFO OCT-01 SS-14 ISO-00 PM-03 INR-05 L-01 CIAE-00 NSC-05

NSCE-00 SP-02 DRC-01 RSC-01 SAJ-01 /042 W

----- 126723

R 151400Z OCT 74

FM USMISSION NATO

TO SECSTATE WASHDC 8164

SECDEF WASHDC

INFO ALL NATO CAPITALS 4491

USNMR SHAPE

USDOCOSOUTH

USLOSACLANT

USCINCEUR

AMEMBASSY MOSCOW

AMEMBASSY BELGRADE

AMEMBASSY MADRID

AMEMBASSY STOCKHOLM

SECRETUSNATO 5680

LIMDIS

E.O. 11652: GDS

TAGS: NATO, PFOR

SUBJECT: THE ATLANTIC ALLIANCE AND ISSUES BEYOND ITS TRADITIONAL

AREA OF CONCERN

SUMMARY: DID THE SIGNATORS REALLY MEAN WHAT WAS SAID ABOUT ALLIED CON-

SULTATIONS IN THE ATLANTIC DECLARATION? IF SO --AND IF WE STILL DO-THEN WE NEED TO THINK HARD ABOUT CONSULTATIONS ON BROADER CHALLENGES
TO ALLIED INTERESTS OUTSIDE THE TRADITIONAL EAST-WEST FOCUS OF
ALLIANCE CONCERNS. IN ALLIED CAPITALS, LEADERS ARE PREOCCUPIED TO
THE POINT OF OBSESSION WITH THREATS TO THE
SOCIETIES THEY GOVERN--THREATS THAT ARE NOT SOVIET IN ORIGIN OR
MILITARY IN NATURE. HOW MUCH INFORMATION DO WE AND OUR ALLIES WANT
TO SHARE ABOUT THESE ISSUES? HOW CAN WE USE NATO TO EXCHANGE IDEAS
ON THESE ISSUES? END SUMMARY
SECRET

PAGE 02 NATO 05680 151449Z

1. THE ALLIES "ARE FIRMLY RESOLVED TO KEEP EACH OTHER FULLY INFORMED AND TO STRENGTHEN THE PRACTICE OF FRANK AND TIMELY CONSULTATIONS BY ALL MEANS WHICH MAY BE APPROPRIATE ON MATTERS RELATING TO THEIR COMMON INTERESTS AS MEMBERS OF THE ALLIANCE,

BEARING IN MIND THAT THESE INTERESTS CAN BE AFFECTED BY EVENTS IN OTHER AREAS OF THE WORLD."

2. THAT IS WHAT THE ATLANTIC DECLARATION SAID: "CONSULTATIONS ON MATTERS RELATING TO THEIR COMMON INTERESTS". BUT IF WE STEP BACK FROM IT, AND FROM THE COMMITMENTS WE MADE AT THAT TIME ON CONSULTATIONS--WE RECOGNIZE THAT THESE HAVE ALWAYS BEEN THE MOST DIFFICULT FOR THE ALLIES ON BOTH SIDES OF THE ATLANTIC TO CARRY OUT. THIS WILL CLEARLY BE THE CASE WITH SOME OF THE ISSUES THAT THREATEN ALLIANCE INTERESTS TODAY. THE FUTURE OF SPAIN, PORTUGAL, GREECE AND YUGOSLAVIA, THE ENTIRE SOUTHERN LITTORAL, THE MIDDLE EAST, INFLATION, UNEMPLOYMENT, THE SUPPLY OF ENERGY AND FOOD, TERRORISM-THESE ARE TODAY'S CONCERNS THAT INCREASINGLY PREOCCUPY ALLIED CAPITALS.

THESE ISSUES BEAR DIRECTLY ON ALLIANCE SECURITY, BUT ARE OUTSIDE THE TRADITIONAL EAST-WEST FOCUS OF THE ALLIANCE.

3. THE FIFTEEN MEMBERS OF THE NORTH ATLANTIC TREATY ORGANIZATION HAVE PROVEN THAT THEY CAN DEAL EFFECTIVELY WITH FAMILIAR ISSUES IN PARTICULAR MILITARY ACTIVITIES AND NEGOTIATIONS RELATED TO THE SOVIET THREAT AND THE EVOLUTION OF DETENTE. PERHAPS THEY COULD DEAL WELL WITH

DEVELOPMENTS OUTSIDE THIS NARROW FOCUS IF THEY WERE DOCILE AND SIMPLY FOLLOWED U.S. ORDERS-WHICH THEY ARE NOT AND WILL NOT. CONSEQUENTLY, ALLIEDACTIONS ON DEVELOPMENTS OUTSIDE THE TRADITIONAL FOCUS OF THE NORTH ATLANTIC TREATY--EVEN THOSE THAT BEAR HEAVILY ON THE POLITICAL AND SECURITY INTERESTS OF THE TREATY AREA--WILL NOT BE COORDINATED UNLESS THE ALLIANCE MAKES A GREATER EFFORT TO FORSEE AND

DEVELOP APPROACHES TO SUCH ISSUES.

4. PART OF THE DIFFICULTY IS THE POLITICAL RELUCTANCE OF SOME SECRET

PAGE 03 NATO 05680 151449Z

NATO MEMBERS TO CONSULT OR TO DO CNTINGENCY PLANNING IN NATO ON WHAT THEYREGARD AS "NON-NATO" ISSUES. SOME INSIST NORTH AMERICAN AND EUROPEAN PERCEPTIONS AND INTERESTS DIVERGE AND THUS ONLY STRICTLY CONSTRUED EAST-WEST MILITARY MATTERS SHOULD BE ON THE ALLIANCE AGENDA. OTHERS RECOGNIZE THE NED FOR A COORDINATED APPROACH TO THESE NEW CHALLENGES BUT INSIST IT BE IN OTHER FORUMS.

BUT PART OF THE PROBLEM IS THAT, EVEN WITHIN POLITICALLY AND GEOGRAPHICALLY ACCEPTABLE PARAMETERS, MEMBERS OF THE ALLIANCE HAVE RARELY EXCHANGED VIEWS ON HOW THEYMIGHT REACT TOPOSSIBLE CRISES. WHEN NEW ISSUES ARISE THAT MEMBER GOVERNMENTS HAVE NOT DECIDED IN ADVANCE TO WORK ON TOGETHER, THEY CANNOT SUDDENLY TAKE EFFECTIVE CONCERTED ACTION FROM A DEAD START. OCTOBER 1973 AND JULY 1974 BORE WITNESS TO ALLIANCE INABILITY TO ACT IN CONCERT ON THE MIDDLE EAST AND CYPRUS. TO A CERTAIN EXTENT THE CHARGE OF FAILURE IN THESE TWO

CRISES IS A BUM RAP SINCE IT IS UNREASONABLE TO EXPECT THE ALLIANCE TO RESPOND TO SITUATIONS WITH WHICH THE MEMBERS ARE NOT FULLY AWARE AND WITH WHICH IT IS NOT PREPARED TO DEAL, PARTICULARLY WHEN TWO

SOVEREIGN MEMBERS OF THE ALLIANCE ARE INVOLVED. BUT THE ALLIANCE HAS NOW HAD RECENT VIVID DEMONSTRATIONS OF THE NEED TO ADJUST

TO NEW CIRCUMSTANCES.

5. NEW ERUPTIONS WILL OCCUR. WE KNOW THIS.
THE QUESTION IS HOW CAN THE UNITED STATES EXERCISE LEADERSHIP
SO THAT THE NATO MECHANISM CAN BE USED TO DRAW OUT ALLIES,
TO EXCHANGE IDEAS, AND TO PREPARE WITH OUR PARTNERS FOR AT LEAST SOME
OF THE POTENTIAL CRISES BEFORE THY OCCUR? WILL WE DEVELOP OA INFORMATION BASE ABOUT WHAT ALLIES ARE LIKELY TO DO INDIVIDUALLY, IF NOT AS
AN ALLIANCE, ABOUT THEES EVOLVING THREATS TO ALLIANCE INTERESTS?
WILLWE TAKE STEPS TO INSURE THAT, AT A MINIMUM, IF MEMBER COUNTRIES
CAN

NOT WORK TOGETHER IN CRISIS SITUATIONS, AT LEAST THEY WILL NOT WORK AT CROSS PURPOSES OR INHIBIT THE OTHERS FROM WORKING TOGETHER.

6. FOR A QUARTER OF A CENTURY NATO ALLIES HAVE MEDITATED AND SOUL-SEARCHED--WE HAVE PRONOUNCED, DENOUNCED, AND COMPROMISED--ON THE QUESTION OF CONSULTATIONS, AND WE HAVE STILL NOT FOUND ENTIRELY SATISFACTORY ANSWERS. NOR HAVE WE FOUND THEM IN THESE PAST TWO YEARS. CONSULTATION IS, INHERENTLY AND ALWAYS ONLY A RELATIVELY SUCCESSFUL PROCESS. BUT SOME NEXT STEPS SEEM CLEAR: SECRET

PAGE 04 NATO 05680 151449Z

A. THE U.S. MUST CONTINUE TO PRESS IN EXISTING NATO FORUMS FOR CONSULTATIONS ON MAJOR ISSUES WHICH MAY LIE BEYOND THE ALLIANCE'S TRADITIONAL AREA OF CONCERN. WE MUST ALSO TRY TO MAKE GREATER USE OF THESE FORUMS TO IDENTIFY FUTURE ISSUES AND DEVELOP INCREASED FAMILIARITY WITH NEW CHALLENGES.

B. WE WILL ALSO NEED TO REMAIN ALERT TO THE POSSIBILITY OF DISCUSSING SOME NEW ISSUES AT NATO IN STUDY GROUPS OR IN AD HOC GROUPS. I DO NOT MEAN A PROLIFERATION OF FORMAL ACTIVITIES, BUT RATHER A RECOGNISION THAT WE NEED NOT DISCUSS ALL ISSUES IN THE NAC OR SPC, AND NOT NECESSARILY AT FIFTEEN.

C. AN ESSENTIAL TASK IN THE PROCESS WILL BE FOR WASHINGTON TO IDENTIFY MAJOR ISSUES THAT MAY AFFECT THE ALLIANCE AND DECIDE HOW MUCH WE CAN DO AND SHOULD DO AT NATO ON THESE ISSUES

D. A FIRST STEP MIGHT BE A POST MORTEM WITHIN THE USG OF THE RECENT MIDDLE EAST AND CYPRUS CRISES TO SEE WHAT DIFFERENT ACTIONS, IF ANY, COULD HAVE BEEN TAKEN BY THE ALLIANCE OR INDIVIDUAL MEMBERS TO AFFECT THE COURSE OF EVENTS. THIS MIGHT HELP IDENTIFY WHAT MODIFICATIONS OUR CONSULTATION PROCESS WILL NEED TO ACT SWIFTLY AND DECISIVELY.

E. ANOTHER STEP MIGHT BE TO GAME A HYPOTHETICAL CRISIS: FOR EXAMPLE, THE PRESENT SITUATION IN PORTUGAL DETERIORATES. SPAIN MOVES TO STREGTHEN HER POSITION ALONG THE COMMON FRONTIER.

WHAT WOULD WE WANT TO TELL OUR ALLIES ABOUT HOW WE WOULD REACT? WHAT WOULD WE WANT TO KNOW ABOUT WHAT OUR ALLIES MIGHT DO?

7. IN SHORT, THE NORTH ATLANTIC ALLIES WILL NOT AUTOMATICALLY ENGAGE IN SUCCESSFUL CONSULTATION AND COOPERATION, AS THE OTTAWA ATLANTIC DECLARATION SAYS THEY ARE RESOLVED TO DO. THEY MUST BE INSPRIED AND LED TO TRANSLATE THEIR DECLARED RESOLVE INTO PRACTICE. THE USG SHOULD ITENSIFY EFFORTS TO IDENTIFY TODAYS ISSUES AND PREOCCUPATIONS AND TAKE INITIATIVES TO DEVELOP BETTER WAYS FOR ALL OF US TO DEAL WITH THEM RUMSFELD

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Message Attributes

Automatic Decaptioning: Z Capture Date: 11 JUN 1999 Channel Indicators: n/a

Current Classification: UNCLASSIFIED

Concepts: n/a Control Number: n/a Copy: SINGLE Draft Date: 15 OCT 1974 Decaption Date: 28 MAY 2004
Decaption Note: 25 YEAR REVIEW Disposition Action: RELEASED Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Authority: garlanwa
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 28 MAY 2004
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1974ATO05680

Document Number: 1974ATO05680 Document Source: ADS Document Unique ID: 00 Drafter: n/a

Enclosure: n/a Executive Order: 11652 GDS

Errors: n/a Film Number: n/a From: NATO

Handling Restrictions: n/a

Image Path:

Legacy Key: link1974/newtext/t19741091/abbryxuq.tel Line Count: 175 Locator: TEXT ON-LINE

Office: n/a **Original Classification: SECRET**

Original Handling Restrictions: LIMDIS Original Previous Classification: n/a Original Previous Handling Restrictions: n/a

Page Count: 4

Previous Channel Indicators:
Previous Classification: SECRET **Previous Handling Restrictions: LIMDIS** Reference: n/a Review Action: RELEASED, APPROVED Review Authority: garlanwa

Review Comment: n/a Review Content Flags: Review Date: 10 APR 2002

Review Event:

Review Exemptions: n/a
Review History: RELEASED <10 APR 2002 by kelleyw0>; APPROVED <16-Aug-2002 by garlanwa>

Review Markings:

Declassified/Released US Department of State EO Systematic Review 30 JUN 2005

Review Media Identifier: Review Referrals: n/a Review Release Date: n/a Review Release Event: n/a **Review Transfer Date:** Review Withdrawn Fields: n/a

Secure: OPEN Status: NATIVE

Subject: THE ATLANTIC ALLIANCE AND ISSUES BEYOND ITS TRADITIONAL AREA OF CONCERN

TAGS: NATO, PFOR

To: STATE

SECDEF INFO ALL NATO CAPITALS USNMR SHAPE

USDOCOSOUTH USLOSACLANT USCINCEUR MOSCOW

BELGRADE
MADRID
STOCKHOLM
Type: TE
Markings: Declassified/Released US Department of State EO Systematic Review 30 JUN 2005